

## Consolidated 2021 Budget

							Budget %	
		2017 Actual	2018 Actual	2019 Actual	2020 Projection	2020 Budget	2021 Budget	Change YoY
<b>Operating Revenue (Fares)</b>								
Passenger Fares	1	98,224	101,791	96,358	40,746	105,000	32,500	-69%
WD/VP	2	265,129	254,753	243,169	165,294	260,000	150,500	-42%
		363,353	356,544	339,527	206,040	365,000	183,000	-50%
<b>Non-Operating Revenue</b>								
Sales Tax	4	4,258,175	4,807,028	5,478,270	5,110,538	4,054,264	4,054,264	0%
Operating Grants	5	2,913,315	3,378,164	3,447,207	2,992,851	3,049,288	2,992,852	-2%
Rental Income	6	181,205	180,439	175,574	145,691	179,520	144,180	-20%
Investment Income	7	44,156	106,978	178,661	87,138	50,000	50,000	0%
Other income	8	277,418	350,089	245,560	37,551	61,510	53,410	-13%
		7,674,269	8,822,698	9,525,272	8,373,769	7,394,582	7,294,706	-1%
Operating Reserves Allocation						130,406	-	
<b>Total Revenue</b>		8,037,622	9,179,242	9,864,799	8,579,809	7,889,988	7,477,706	-5%
<b>Expenses</b>								
Wages & Benefits	9	5,127,618	4,975,696	5,548,074	5,208,852	6,223,621	5,359,806	-14%
Contracted Services	10	254,849	353,117	223,619	211,710	180,475	334,132	85%
Fuel	12	331,502	389,011	384,880	216,896	377,450	300,750	-20%
Vehicle/Facility Repair & Maintenance	13	268,631	319,553	353,183	159,662	325,354	258,251	-21%
Insurance Premium	14	238,034	238,506	235,477	230,601	242,605	202,464	-17%
Intergovernmental - Audit Fees	15	26,604	29,411	31,649	32,115	33,000	33,000	0%
Facility Rent and Park & Ride	16	27,662	28,930	29,280	36,429	32,500	42,500	31%
Utilities	17	117,810	124,471	127,036	124,778	137,508	149,829	9%
Supplies	18	93,803	109,087	265,679	189,026	123,801	218,190	76%
Training & Meetings	19	26,433	29,439	37,271	8,719	47,035	37,237	-21%
Other Operating Expenses	20	131,735	253,846	121,710	118,908	166,639	315,872	90%
<b>Total Expense</b>		6,644,681	6,851,067	7,357,858	6,537,696	7,889,988	7,252,031	-8%
<b>Net Income (Loss)</b>		1,392,941	2,328,175	2,506,941	2,042,113	-	225,675	
Operating Reserves Allocation			(699,494)			-	200,000	
<b>Net Income (Loss) Net Reserves Allocated</b>		1,392,941	1,628,681	2,506,941	2,042,113	-	25,675	

## 2021 Budgeted Revenues

	2017 Actual	2018 Actual	2019 Actual	2020 Budget	2021 Budget	Budget % Change YoY
Fares: Out of County	65,282	71,682	71,306	73,000	25,000	-66%
Fares: Adult Pass	28,544	26,265	21,255	28,000	6,000	-79%
Fares: Reduced Pass	2,394	2,486	2,266	2,500	1,000	-60%
Fares: Youth Pass	2,003	1,358	1,531	1,500	500	-67%
Fares: Vanpool	73,306	59,174	55,203	60,000	30,500	-49%
Fares: Worker/Driver	191,824	195,579	187,966	200,000	120,000	-40%
LMTAAA Volunteer Donations	2,798	2,429	1,090	1,000	1,000	0%
Sales of Maintenance Services	5,325	4,167	4,639	5,000	5,000	0%
Rental of Bldgs and Other Property	10,397	17,597	19,556	21,500	27,493	28%
TCC Event Rental	30,895	26,266	27,810	32,020	5,000	-84%
TCC Tenant Rental	139,913	136,577	128,208	126,000	111,687	-11%
Investment Interest Income	44,156	106,978	178,661	50,000	50,000	0%
Insurance Recoveries	11,104	36,346	14,589	2,500	-	
Sales Tax Interest Income	3,640	6,785	9,236	3,000	3,000	0%
Gain/Loss on Disp of Asset			26,385			
Other Non-Transportation Revenue	28,561	33,093	32,605	6,600	1,000	-85%
T-CC Paver Donations	-	-	-	-	-	
Sales and Use Tax Revenue	4,258,175	4,807,028	5,478,270	4,054,264	4,054,264	0%
WSTIP Safety, Training, Recognition	2,500	2,500	4,500	4,500	4,500	0%
Other Local Cash Grants			4,778	-	-	
GCB2088 2015-2017 Operating Grant -State Portion	957,934	-	-	-	-	
GCB2614 2017-2019 Operating Grant - State Portion	969,417	2,620,201	1,710,465	-	-	
PTD0044 2019-2021 Operating Grant - State Portion	-	-	740,431	3,049,288	2,992,852	-2%
Other State Grants	194,390	226,000	113,000	-	-	
GCB2088 2015-2017 Operating Grant-Fed Portion	499,834	-	-	-	-	
GCB2614 2017-2019 Operating Grant - Federal Portion	486,130	757,963	99,183	-	-	
PTD0044 2019-2021 Operating Grant - Federal Portion	-	-	897,127	-	-	
DSHS TitleIII LMTAAA Volunteer Program	29,100	38,768	34,689	38,910	38,910	0%
PTD0192 CARES					-	
	8,037,622	9,179,242	9,864,799	7,759,582	7,477,706	-4%
Operating Reserves Allocation				130,406		
Total Revenue	8,037,622	9,179,242	9,864,799	7,889,988	7,477,706	

**2021 Budgeted Expenses**

	2017 Actual	2018 Actual	2019 Actual	2020 Budget	2021 Budget	Budget % Change YoY
Salaries and Wages	2,749,041	2,814,811	2,953,690	3,313,296	2,957,905	-11%
Salaries and Wages Overtime	53,634	64,833	58,505	56,604	24,618	-57%
Board Stipends	3,300	3,480	3,660	4,320	4,320	0%
Other Salaries and Wages	13,297	7,084	6,545	-	-	
Employer's FICA Expense	252,638	256,880	267,778	295,222	265,972	-10%
PERS Pension Plan	383,668	417,082	442,214	504,390	449,961	-11%
Medical Insurance	1,081,822	934,487	930,012	1,088,419	844,166	-22%
Dental /Vision Insurance	97,141	88,846	86,084	103,729	75,242	-27%
Life Insurance/LTD	18,524	18,382	19,083	22,121	19,078	-14%
Unemployment Insurance	22,187	40,925	9,092	15,000	100,000	567%
Labor and Industries Insurance	208,757	214,311	237,756	224,068	160,248	-28%
Vacation Pay	221,470	227,359	230,679	238,951	225,851	-5%
Holiday Pay	121,595	122,228	130,985	148,670	132,985	-11%
Sick Leave Pay	112,793	105,117	123,178	131,572	124,930	-5%
Employer's PFML Expense	-	-	-	5,791	5,215	-10%
Other Paid Absence	33,962	30,602	31,437	33,808	30,771	-9%
Wellness Expense	73	1,889	1,472	15,000	1,000	-93%
Uniform Allowance	14,385	19,570	16,846	15,220	15,470	2%
Driver Safety Training	-	-	-	100	100	0%
Tuition Reimbursement	-	-	-	2,500	2,500	0%
Tool Allowance	2,975	2,450	2,950	3,100	3,100	0%
Phone Allowance	1,719	200	-	-	-	
Employee Recognition	3,884	3,984	5,201	16,740	16,375	-2%
Publication Fees	2,773	3,502	3,060	2,850	1,700	-40%
Professional and Technical Services	25,032	128,731	51,093	40,300	120,100	198%
Legal Services	55,523	27,526	32,316	32,000	50,000	56%
Temporary Help	-	-	1,075	-	-	
Laundry	2,982	2,675	2,874	2,900	3,300	14%
Repair/Maintenance by Other	56,241	102,166	99,244	49,500	77,251	56%
Contract Services	142,916	162,598	106,627	76,119	130,600	72%
Security Service	900	2,007	508	475	400	-16%
Drug & Alcohol Testing	4,792	6,025	5,353	5,832	6,032	3%
Printing	27,339	37,058	19,348	15,025	23,475	56%
Postage	1,784	1,702	1,494	1,390	1,590	14%
CDL Testing/DMV Check	1,026	1,526	39	3,400	850	-75%
Other Services	3,938	5,185	4,208	5,440	4,760	-13%

**2021 Budgeted Expenses**

	2017 Actual	2018 Actual	2019 Actual	2020 Budget	2021 Budget	Budget % Change YoY
Fuel and Lubricants	331,502	389,011	384,880	377,450	300,750	-20%
Tires and Tubes	38,251	33,082	46,263	41,600	25,800	-38%
Incidental Expense	6	-	-	250	-	
Facility Repair/Maintenance	13,907	30,555	33,419	24,854	28,700	15%
Operating Supplies	1,051	4,748	1,513	17,350	13,500	-22%
Office Supplies	8,910	10,313	15,292	12,600	13,000	3%
Shop Supplies	10,613	11,922	11,587	9,000	11,500	28%
Cleaning/Sanitation Supplies	8,933	10,954	11,401	11,050	21,600	95%
Safety Training Material & Supply	1,512	2,809	1,920	9,700	2,800	-71%
Shelter Supplies	978	558	11,080	2,000	1,500	-25%
Vehicle Maintenance Parts	160,233	153,751	174,256	209,400	126,500	-40%
Software	2,113	3,114	13,592	3,200	12,000	275%
Communications Equipment	(342)	1,236	6,226	2,000	2,000	0%
IT Equipment	17,475	9,526	127,555	21,125	21,125	0%
Small Tools & Equipment	7,709	4,713	26,669	10,501	9,600	-9%
Safety Supplies	2,297	1,634	3,452	2,751	64,850	2257%
Small Equipment & Furniture	3,209	7,463	11,610	5,109	17,850	249%
Small Tools Replacement/Repair	223	1,336	2,940	1,000	1,800	80%
Water and Sewer	10,115	10,542	10,868	11,308	20,550	82%
Mobile Radio Service	19,932	20,052	20,715	20,000	22,000	10%
Garbage	6,957	8,364	8,900	8,850	11,000	24%
Gas	18,381	19,933	21,154	23,809	25,500	7%
Electric	59,717	60,369	61,249	65,170	63,000	-3%
Telephone Service	19,334	21,597	20,932	23,441	24,729	5%
Internet Services	3,305	3,667	3,932	4,930	5,050	2%
Insurance Premium	238,034	238,506	235,477	242,605	202,464	-17%
Taxes	750	683	514	250	-	
Property Tax	54	54	72	125	210	68%
Veh License/Registration Fee	370	936	389	800	200	-75%
Leasehold Tax	618	141	-	-	-	
Dues, Memberships, Subscriptions	32,908	32,368	31,842	32,849	29,492	-10%
Travel & Meeting Expense MTA	18,378	22,039	28,302	32,905	22,012	-33%
Travel Expense - VD Program	35,653	39,366	35,447	42,000	42,000	0%
Conference Registration	2,330	5,145	4,683	7,200	6,550	-9%
Training / Seminars	5,725	2,255	4,286	6,930	8,675	25%
Advertising/Promotion Media	18,139	19,970	23,680	51,088	129,500	153%

**2021 Budgeted Expenses**

	2017 Actual	2018 Actual	2019 Actual	2020 Budget	2021 Budget	Budget % Change YoY
Intergovernmental Audit Fees	26,604	29,411	31,649	33,000	33,000	0%
Other Misc Expenses	1,301	100,072	4,466	3,500	4,050	16%
Bank Service Charges	851	-	-	-	-	
Credit Card Fees	6,729	6,699	7,202	6,800	4,110	-40%
Passenger Parking Facilities	24,062	25,054	25,590	28,000	29,000	4%
Rent - Equipment	-	277	-	-	-	
Rent - Office	3,600	3,600	3,690	4,500	13,500	200%
Office Equipment Lease	7,203	5,922	4,758	5,137	700	-86%
	6,644,681	6,851,067	7,357,858	7,889,988	7,252,031	-8%
Net Income	1,392,941	2,328,175	2,506,941	(130,406)	225,675	
Operating Reserves Allocation		(699,494)		130,406	(200,000)	
Net Income (Loss) Net Reserves Allocated	1,392,941	1,628,681	2,506,941	-	25,675	